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COMMONWEALTH OF PENNSYLVANIA
DEPARTMENT OF STATE
BUREAU OF PROFESSIONAL AND OCCUPATIONAL AFFAIRS

F I N A L M I N U T E S

MEETING OF:

**STATE ARCHITECTS LICENSURE BOARD
VIA VIDEOCONFERENCE**

TIME: 9:01 A.M.

PENNSYLVANIA DEPARTMENT OF STATE

May 5, 2021

State Architects Licensure Board
May 5, 2021

BOARD MEMBERS:

Philip M. Leinbach, RA, President
Theodore Stauffer, Executive Secretary, on behalf of
K. Kalonji Johnson, Commissioner, Bureau of
Professional and Occupational Affairs
Darryl R. Hamm, Vice President, Public Member
William J. Bates, RA
Adam Hough, Office of Attorney General, Bureau of
Consumer Protection
Mary E. McClenaghan, RA
Aram Piligian Jr., RA
Jerry K. Roller, RA, Secretary

BUREAU PERSONNEL:

C. William Fritz II, Esquire, Board Counsel
Dean F. Picarella, Esquire, Senior Counsel
Tiffany A. Raker, Esquire, Board Prosecution Liaison
Angela B. Lucci, Esquire, Board Prosecutor
Amanda Li, Board Administrator
Andrew LaFratte, MPA, Policy Fellow, Department of
State

ALSO PRESENT:

Stephen Swarney, JD, American Institute of Architects
Pennsylvania
Amal Mahrouki, Director of Legislative Affairs,
American Institute of Architects Pennsylvania
Harry M. Falconer, Jr., Vice President, Experience and
Education, NCARB
Michael J. Armstrong, Chief Executive Officer, NCARB
Kate Wingert-Playdon, Associate Dean and Director of
Architecture and Environmental Design, Temple
University
Rachel Schade, Associate Teaching Professor/Associate
Director for Student Placement, Drexel University
Department of Architecture Design & Urbanism
Kai Gutschow, Associate Head of Design Ethics,
Carnegie Mellon University
Rashida Ng, Associate Professor, Chair, Architecture
and Environmental Design, Temple University

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State Architects Licensure Board
(Continued)
May 5, 2021

ALSO PRESENT:

David Kratzer, AIA, NCARB, Director, Architecture
Programs, Thomas Jefferson University
Alexis McCune Secosky, Director Recruitment and
Enrollment, School of Architecture, Carnegie Mellon
Winka Dubbeldam, Chair, Miller Professor of
Architecture, Architecture Department, University of
Pennsylvania

1 ***

2 State Architects Licensure Board

3 May 5, 2021

4 ***

5 The regularly scheduled meeting of the State
6 Architects Licensure Board was held on Wednesday, May
7 5, 2021. Philip M. Leinbach, RA, President, called
8 the meeting to order at 9:01 a.m.

9 William J. Bates, RA, was not present at the
10 commencement of the meeting.

11 ***

12 Roll Call

13 [Darryl R. Hamm, Public Member, Vice President, called
14 roll. A quorum was noted to be present.]

15 ***

16 [Theodore Stauffer, Executive Secretary, Bureau of
17 Professional and Occupational Affairs, reminded
18 everyone that the meeting was being recorded, and
19 those who remained on the line were giving their
20 consent to be recorded.]

21 ***

22 Introduction of Attendees

23 [President Leinbach asked Mr. Stauffer to identify
24 those in attendance.]

25 ***

1 Approval of Minutes of the March 10, 2021 meeting

2 PRESIDENT LEINBACH:

3 Our first item of business is approval
4 of the March 10, 2021 meeting Minutes.

5 Do I hear a motion to approve those
6 Minutes?

7 MR. ROLLER:

8 Motion to approve.

9 MS. MCCLENAGHAN:

10 Second.

11 PRESIDENT LEINBACH:

12 Discussion?

13 [The Board discussed corrections to the Minutes.]

14 ***

15 [William J. Bates, RA, entered the meeting at 9:06
16 a.m.]

17 ***

18 PRESIDENT LEINBACH:

19 President Leinbach, yes; Mr. Stauffer,
20 yes; Vice President Hamm, yes; Mr.
21 Bates, yes; Mr. Hough, yes; Ms.
22 McClenaghan, yes; Mr. Piligian, yes;
23 Secretary Roller, yes.

24 [The motion carried unanimously.]

25 ***

1 Report of Prosecutorial Division

2 [Tiffany A. Raker, Esquire, Board Prosecution Liaison,
3 presented a Consent Agreement for File No. 19-41-
4 017567.]

5 ***

6 Report of Board Counsel

7 [C. William Fritz II, Esquire, Board Counsel, referred
8 Board members to the Status of Cases for further
9 discussion of disciplinary and application cases and
10 regulations. He noted no hearings in the immediate
11 future. Mr. Fritz requested members to contact him
12 with any questions that may come up after the Board
13 meeting. A date correction was noted regarding one of
14 the applications.]

15 ***

16 Applications

17 [President Leinbach noted the applications and a
18 testing accommodations request would be discussed
19 during Executive Session.]

20 ***

21 Report of Commissioner

22 [Theodore Stauffer, Executive Secretary, on behalf of
23 K. Kalonji Johnson, Commissioner, Bureau of
24 Professional and Occupational Affairs, had no report
25 but would welcome questions from Board members.]

1 President Leinbach commented that Board members
2 have not yet received per diems from the March
3 meeting. Mr. Stauffer noted the next payment would be
4 Friday, May 14, 2021. There would be further
5 discussion regarding the matter during Executive
6 Session.

7 President Leinbach noted that Mr. Roller's name
8 is on the nomination schedule for May 10 but not Ms.
9 McClenaghan's and requested an update regarding that
10 matter. Mr. Stauffer will contact the Governor's
11 Office regarding the matter.]

12 ***

13 Report of Board President

14 NCARB Update

15 [Philip M. Leinbach, RA, President, noted that he made
16 an executive decision to select Mr. Roller as the
17 alternate to meet NCARB's deadline in a timely manner.
18 President Leinbach requested that anyone opposed to
19 that decision contact him.

20 President Leinbach noted a special meeting will
21 be held in May with NCARB concerning approval of a
22 change to the bylaws so that hybrid business meetings
23 can continue.]

24 ***

25 [Mr. Stauffer was requested to identify additional

1 attendees who had joined the meeting.]

2 ***

3 Appointment

4 NAAB Schools/NCARB Discussion

5 [Michael J. Armstrong, Chief Executive Officer, NCARB,
6 started discussion regarding the status of the
7 analysis of practice and reported the first phase of
8 environmental standing of existing written materials
9 and other commentary relative to the status of
10 practice from a variety of sources was completed and
11 is now moving into a focus group and interviewing
12 stage, followed by a surveying stage. He anticipated
13 work would be completed sometime early next year and
14 reports would be issued for review after that time.

15 Mr. Armstrong stated this process was done every
16 five to seven years with the intent to get a sense of
17 practice as a snapshot in time, what was happening in
18 practice today by way of tools that NCARB helps create
19 for state boards to use in regulating the path to
20 licensure. Whether the exam was the right to use as a
21 qualifier, the role of experience and education was
22 part of the puzzle.

23 Harry M. Falconer, Jr., Vice President,
24 Experience and Education, NCARB, and member of the
25 steering committee for the analysis of practice

1 offered comments regarding different delivery methods
2 of today's architecture practice, including licensure,
3 what architects actually do on a daily basis,
4 education, code expectations.

5 Mr. Falconer commented on the continuum of
6 practice as part of the analysis of practice by trying
7 to reach architects who practice everyday, no matter
8 what size the firm or location. Digital signatures
9 were referred to going forward.

10 Winka Dubbeldam, Chair, Miller Professor of
11 Architecture, Architecture Department, University of
12 Pennsylvania, had discussion regarding the latest
13 technology available to students at that college and
14 working with them to be better researchers,
15 consultants and team members.

16 Rashida Ng, Associate Professor, Chair,
17 Architecture and Environmental Design was pleased that
18 the analysis is seeking to uncover the public's
19 perception of architecture. Mr. Falconer stated it
20 was still in the beginning phases as it was put on
21 hold due to the pandemic but currently being re-
22 evaluated.

23 David Kratzer, AIA, NCARB, Director, Architecture
24 Programs, Thomas Jefferson University, commented on
25 the challenges students are facing when entering the

1 educational pipeline. Mr. Falconer highlighted some
2 of the information in a joint publication of
3 everything you need to know about going to
4 architecture school which he noted is available on the
5 website.

6 Kai Gutschow, Associate Head of Design Ethics,
7 Carnegie Mellon University commented that he supports
8 many of the ideas presented and further commented that
9 he was asked to consider social justice as part of
10 Carnegie Mellon's educational program.

11 There was discussion with regard to the list of
12 pass rates of Pennsylvania schools when compared
13 nationally as noted on NCARB's website.

14 Alexis McCune Secosky, Director Recruitment and
15 Enrollment, School of Architecture, Carnegie Mellon,
16 commented that gender and geographic location is
17 important to understand the potential licensure
18 candidate. More money can be earned working in jobs
19 outside of architecture. She suggested that adjusting
20 policies would be key to retaining graduates entering
21 the profession without losing them to technology and
22 project management roles within a firm.

23 Rachel Schade, Associate Teaching
24 Professor/Associate Director for Student Placement,
25 Drexel University, Department of Architecture Design &

1 Urbanism, commented that enrollment was up at Drexel
2 which was currently at year three of an eight-year
3 accreditation.

4 Kate Wingert-Playdon, Associate Dean and Director
5 of Architecture and Environmental Design, Temple
6 University, believed there were many voices not heard
7 and the link between educating well and finding those
8 voices in practice was really important.

9 Mr. Hough commented that in this profession he
10 felt that the educators emphasized design, which he
11 said was good, but went on to explain how the
12 technical skills aspect of the profession had been de-
13 emphasized.

14 Ms. McClenaghan commented that there is a drastic
15 difference between the education level of the person
16 who graduated with the five-year rather than any other
17 degree and highly recommended going back to that.

18 Mr. Hamm commented that he was glad to hear that
19 NCARB is kind of "re-energizing" the perspective or
20 the concern of what the public expects of the
21 profession. He further commented that the public sees
22 the ARE as the main gate to licensure but is not so
23 sure that NAAB accreditation nationwide shares the
24 same success rate.

25 Mr. Roller commented that he views new graduates

1 much more positive than some of his colleagues. He
2 stated the graduates are competent and well-educated
3 and eager to learn. He opined that one thing that a
4 school has to teach is design and offered further
5 comment on that.

6 Ms. Winka Dubbeldam further opined that
7 visualization and technology is really important.

8 Mr. Bates offered comment that the wide spectrum
9 of talent coming through the high schools should be
10 recognized and there should be a way to channel these
11 students into the right program. He opined that hiring
12 diverse students and elevating them in a practice is
13 also important.

14 President Leinbach suggested that once pandemic
15 restrictions are lifted, that the Board conduct its
16 meetings in other parts of the Commonwealth along with
17 NCARB representatives for further discourse.]

18 ***

19 [The Board recessed from 10:45 a.m. until 11:00 a.m.]

20 ***

21 AIA Presentation

22 [Stephen Swarney, JD, American Institute of Architects
23 Pennsylvania, opined that students should have a
24 better understanding of the cost of education, entry
25 level salaries, and the issues surrounding the

1 profession from a legislation and regulatory
2 standpoint. He noted progress was being made on the
3 Statute of repose and work was being done to reduce
4 that down to a more reasonable six years. He stated
5 the interior design bill did drop, but the
6 encroachment committee had been reactivated and would
7 act appropriately going forward. Mr. Swarney
8 indicated that he appreciated the relationship with
9 the Board.

10 Amal Mahrouki, Director of Legislative Affairs,
11 American Institute of Architects Pennsylvania,
12 commented that she enjoys participating in the Board
13 meetings and takes much of the discussion back to be
14 included in the newsletter.

15 Ms. Mahrouki stated three issues were brought up
16 at the Architect Tele-Action Day which was recently
17 held in March, including the statute of repose
18 legislation which would reduce the statute of repose
19 in Pennsylvania from 12 years to 6 years, the anti-
20 indemnification bill currently in the House which
21 would require everyone to be responsible for their own
22 negligence and the importance of high-performance
23 building.

24 Ms. Mahrouki indicated the Review and Advisory
25 Council under Labor and Industry did complete its

1 review and finalized a report of the 2018 ICC Code.
2 She noted it was anticipated the code would be adopted
3 into the Uniform Construction Code around February of
4 2022. There were questions and comments regarding the
5 matter.

6 Ms. Mahrouki talked about HB 1258, the Interior
7 Design Licensure Bill that the practice encroachment
8 task force is reviewing and which was referred to the
9 House Consumer Affairs for assessment.

10 President Leinbach asked for AIA-PA's position on
11 the resolutions he had sent over that would be voted
12 on at the annual NCARB meeting. Ms. Mahrouki will
13 discuss the matter further internally before offering
14 feedback but further commented that every bill
15 reviewed is focused first on health, safety and
16 welfare by the government affairs committee and 11
17 subcommittees.

18 There was discussion regarding why national chose
19 not to rejoin ARPL.]

20

21 Report of Board President (Continued)

22 [President Leinbach noted the following candidates for
23 the NCARB Board of Directors: Bayliss Ward, for First
24 Vice President/President Elect; Jon Baker Second vice
25 President; Ken Van Tine, Treasurer; and Ed Marley for

1 Secretary. The nominees for the Director position are
2 Janet Hansen, Region One; Philip Leinbach, Region Two;
3 Richard McNeel, Region Three; John Rademacher, Region
4 Four; David Hornbeek, Region Five; Sylvia Kwan, Region
5 Six; Kathy Evans, from the MBE community, member board
6 executive; Gary Ey from the public member community,
7 public director.

8 PRESIDENT LEINBACH:

9 If I could have a motion for a voting
10 delegate and alternate to the Annual
11 Meeting.

12 MR. HAMM:

13 I move that Phil Leinbach be our voting
14 delegate.

15 PRESIDENT LEINBACH:

16 I'll accept that nomination. Is there a
17 second?

18 MR. BATES:

19 Second.

20 PRESIDENT LEINBACH:

21 Bill Bates with a second. We'll just do
22 an acclamation vote with the raise of the
23 hand if in favor?

24 [ALL HANDS RAISED]

25

1 PRESIDENT LEINBACH:

2 I'd like a motion for a delegate to be
3 named as an alternate to the voting
4 delegate.

5 MR. HAMM:

6 I was going to suggest keeping with the
7 earlier resolution on the electronic
8 meeting, let's make Jerry Roller the
9 alternate for this purpose.

10 PRESIDENT LEINBACH:

11 Do I have a second?

12 MR. BATES:

13 Second.

14 PRESIDENT LEINBACH:

15 Again, vote by acclamation with the raise
16 of hands to approve Jerry as the
17 alternate?

18 [ALL HANDS RAISED]

19 PRESIDENT LEINBACH:

20 Anybody opposed? Mr. Roller is our
21 alternate.

22 ***

23 NCARB Region 2 Activity Update

24 [President Leinbach noted "things have been quiet" but
25 will notify members when the regional summer meeting

1 is scheduled.]

2

3 NCARB Discussion

4 Public Member Update

5 [Darryl R. Hamm, Public Member, Vice President, had
6 nothing new to report.]

7

8 PA Board Initiatives

9 [Jerry K. Roller, RA, asked members to contact him
10 with any requests for the newsletter.]

11 President Leinbach suggested a paragraph about
12 the expansion of the analysis of practice to take a
13 look at the public perception of the practice.]

14

15 Proposed Resolutions

16 [President Leinbach noted that Resolution 2021-01
17 would be discussed at the meeting in May. He
18 commented that Resolution 2021-02 is a housekeeping
19 item regarding international applicants.]

20 President Leinbach stated Resolution 2021-03 is
21 additional certification guidelines cleanup and also
22 relates to international applicants. He noted that
23 Resolution 2021-04 is with regard to interior design
24 licensing, and the position of the Board of Directors
25 of NCARB is to strike this resolution from 2000. The

1 Board can take the position to oppose or support it or
2 amend it. President Leinbach was in favor of the
3 resolution as presented by NCARB. Board members
4 offered comments.]

5 PRESIDENT LEINBACH:

6 Mr. Hamm, I'm going to ask you to call
7 the roll. And your vote is yes to
8 support the resolution as presented in
9 the information from NCARB and no would
10 be in opposition to that. If that is the
11 prevalent choice of this Board, then as
12 your voting delegate I would be voting on
13 that resolution when it comes up for
14 vote.

15
16 Mr. Hamm called the roll as follows:

17
18 President Leinbach, yes; Mr. Stauffer,
19 abstain; Vice President Hamm, yes; Mr.
20 Bates, no; Mr. Hough, no; Ms.
21 McClenaghan, no; Mr. Piligian, yes;
22 Secretary Roller, no.

23 PRESIDENT LEINBACH:

24 Thank you, Mr. Hamm. The position of
25 this Board is to vote no on the

1 resolution by a vote of 4/3 with one
2 abstention.

3 President Leinbach stated he would
4 vote the will of the Board but asked
5 members to trust his judgement in the
6 event an amendment is presented.

7 ***

8 [President Leinbach stated Resolution 2021-05 is the
9 model law regulation update and he is in support of
10 moving it forward. Resolution 2021-06 is a vote to
11 sunset the list of resolutions that have timed out and
12 have no impact any more.

13 Resolution 2021-07 is a regulation regarding
14 limiting time on the Board of Directors to two years
15 for regional director positions. Members offered
16 comments.]

17 ***

18 PRESIDENT LEINBACH:

19 Since we have had some opposing opinion
20 on this I think we should also do a roll
21 call up and down on this. A yes would be
22 to support the resolution, a no vote
23 would be to oppose it.

24

25 Mr. Hamm called the roll as follows:

1

2

President Leinbach, no; Mr. Stauffer,

3

abstain; Vice President Hamm, no; Mr.

4

Bates, no; Mr. Hough, no; Ms.

5

McClenaghan, yes; Mr. Piligian, no;

6

Secretary Roller, no.

7

PRESIDENT LEINBACH:

8

Thank you, Mr. Hamm. Pennsylvania will

9

be voting on this as presented. If there

10

is an amendment, again I will use my best

11

judgment. The vote was 6/1 to not

12

support the resolution with one

13

abstention.

14

15

[President Leinbach stated Resolution 2021-08 relates

16

to a reduction of national NCARB dues from \$6,500 to

17

\$1,000 per year per jurisdiction, which he supported.

18

President Leinbach also referred to a resolution

19

to restructure which was tabled. He explained this is

20

focused around the thought that the governance of the

21

board needs to be looked at by an independent third

22

party that deals with board governance.

23

The restructuring proposed is the elimination of

24

the second vice president position and combining the

25

secretary and treasurer positions to create two at-

1 large positions. The creation of a nominating
2 committee would receive nominations for the at-large
3 positions which would then be reviewed by the board
4 and put forth from the nominating committee to the
5 membership to vote at the annual meeting.

6 President Leinbach opined that he is not opposed
7 to board restructuring, but wants it done the right
8 way. Members had comments regarding the matter.

9 President Leinbach noted he was appointed to be
10 the NCARB Board of Directors representative on the
11 lineup board. He explained that lineup is software
12 that NCARB developed as a 501(c)(6) and for-profit arm
13 of that board which allows it to have a business
14 component.]

15 ***

16 NCARB Correspondence

17 [President Leinbach had discussion with regard to the
18 most recent correspondence received yesterday
19 regarding an announcement on the ARE update.]

20 ***

21 Discussion Item

22 Veteran's Licensure Report

23 [President Leinbach referred members to the Veteran's
24 Licensure Report in the packet for further discussion.
25 Board members agreed not to have a presentation

1 regarding this study.]

2 ***

3 Report of Board Administrator

4 [Amanda Li, Board Administrator, reported that
5 approximately 2,000 licensees renewed since Friday
6 evening.]

7 ***

8 [Pursuant to Section 708(a)(5) of the Sunshine Act, at
9 12:29 p.m. the Board entered into Executive Session
10 with C. William Fritz II, Esquire, Board Counsel, for
11 the purpose of quasi-judicial deliberations. The
12 Board returned to open session at 1:03 p.m.]

13 ***

14 MOTIONS

15 MR. FRITZ:

16 The Board met in Executive Session to
17 conduct quasi-judicial deliberations in
18 the following matter.

19 The Board would entertain a motion
20 to approve a Consent Agreement at Case
21 No. 19-41-017567.

22 PRESIDENT LEINBACH:

23 Is there a motion?

24 MS. MCCLENAGHAN:

25 So moved.

1 PRESIDENT LEINBACH:

2 Mary makes the motion. And Jerry, I'll
3 take you as a second?

4 MR. ROLLER:

5 Second.

6 PRESIDENT LEINBACH:

7 Any discussion? Hearing none, Mr. Hamm,
8 will you call the roll?

9

10 President Leinbach, yes; Mr. Stauffer,
11 yes; Vice President Hamm, yes; Mr.
12 Bates, yes; Mr. Hough, yes; Ms.
13 McClenaghan, yes; Mr. Piligian, yes; Mr.
14 Roller, yes.

15 [The motion carried unanimously. The Respondent's
16 name is Dale A. Appleby, RA.]

17 ***

18 MR. FRITZ:

19 The Board would also entertain a motion
20 to provisionally deny the Reciprocal
21 Licensing Applications filed by
22 Christopher Cooke and John Neitzel.

23 PRESIDENT LEINBACH:

24 Is there a motion?

25 MS. MCCLENAGHAN:

1 I motion.

2 PRESIDENT LEINBACH:

3 Mary makes a motion. Second?

4 MR. BATES:

5 Second.

6 PRESIDENT LEINBACH:

7 Bill Bates. Discussion? Hearing none,
8 Mr. Hamm, would you please call the
9 roll?

10

11 President Leinbach, yes; Mr. Stauffer,
12 yes; Vice President Hamm, yes; Mr.
13 Bates, yes; Mr. Hough, yes; Ms.
14 McClenaghan, yes; Mr. Piligian, yes; Mr.
15 Roller, yes.

16 [The motion carried unanimously.]

17

18 MR. FRITZ:

19 The Board would entertain a motion to
20 approve the Reciprocal Licensing
21 Application of Jeffrey Howell.

22 PRESIDENT LEINBACH:

23 Is there a motion?

24 MR. BATES:

25 So moved.

1 MR. ROLLER:

2 Second.

3 PRESIDENT LEINBACH:

4 And I think that was Jerry with the
5 second?

6 PRESIDENT LEINBACH:

7 Any discussion? Hearing none, Mr. Hamm,
8 would you please call the roll?

9

10 President Leinbach, yes; Mr. Stauffer,
11 yes; Vice President Hamm, yes; Mr.
12 Bates, yes; Mr. Hough, yes; Ms.
13 McClenaghan, no; Mr. Piligian, yes; Mr.
14 Roller, yes.

15 [The motion carried.]

16

17 MR. FRITZ:

18 The ARE Testing Accommodation Request
19 filed by Ms. Foster. I believe the
20 Board is going to table this application
21 until we are able to get more complete
22 information filed by Ms. Foster
23 regarding questions that the Board had.

24 Ms. Li, the Board Administrator,
25 has already communicated to her. And

1 when that information is forwarded to
2 the Board, we'll resubmit this
3 application for approval at the
4 subsequent Board meeting.

5 ***

6 Adjournment

7 PRESIDENT LEINBACH:

8 Is there a motion to adjourn?

9 MR. BATES:

10 Motion.

11 MR. PILIGIAN:

12 Second.

13 PRESIDENT LEINBACH:

14 Bill Bates. And I think I saw Aram with
15 the second?

16 [The motion carried unanimously.]

17 ***

18 [There being no further business, the State Architects
19 Licensure Board Meeting adjourned at 1:08 p.m.]

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CERTIFICATE

I hereby certify that the foregoing summary minutes of the State Architects Licensure Board meeting, was reduced to writing by me or under my supervision, and that the minutes accurately summarize the substance of the State Architects Licensure Board meeting.



Derek Richmond,
Minute Clerk
Sargent's Court Reporting
Service, Inc.

STATE ARCHITECTS LICENSURE BOARD
REFERENCE INDEX

May 5, 2021

	TIME	AGENDA
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7		
8		
9	9:01	Official Call to Order
10		
11	9:02	Roll Call/Introduction of Attendees
12		
13	9:07	Approval of Minutes
14		
15	9:08	Report of Prosecutorial Division
16		
17	9:18	Report of Board Counsel
18		
19	9:21	Report of Commissioner
20		
21	9:25	Report of Board President
22		
23	9:30	Introduction of Additional Attendees
24		
25	9:35	Appointment -NAAB Schools/NCARB
26		Discussion
27		
28	10:45	Recess
29	11:00	Return to Open Session
30		
31	11:00	AIA Presentation
32		
33	11:40	Report of Board President (Continued)
34		
35	11:55	PA Board Initiatives
36		
37	12:10	Report of Board President (Continued)
38		
39	12:25	Discussion Item
40		
41	12:27	Report of Board Administrator
42		
43	12:29	Executive Session
44	1:03	Return to Open Session
45		
46	1:03	Motions
47		
48	1:08	Adjournment
49		
50		